

# Provider Network Update

2016 AACHC Annual Board Retreat

July 28-29, 2016

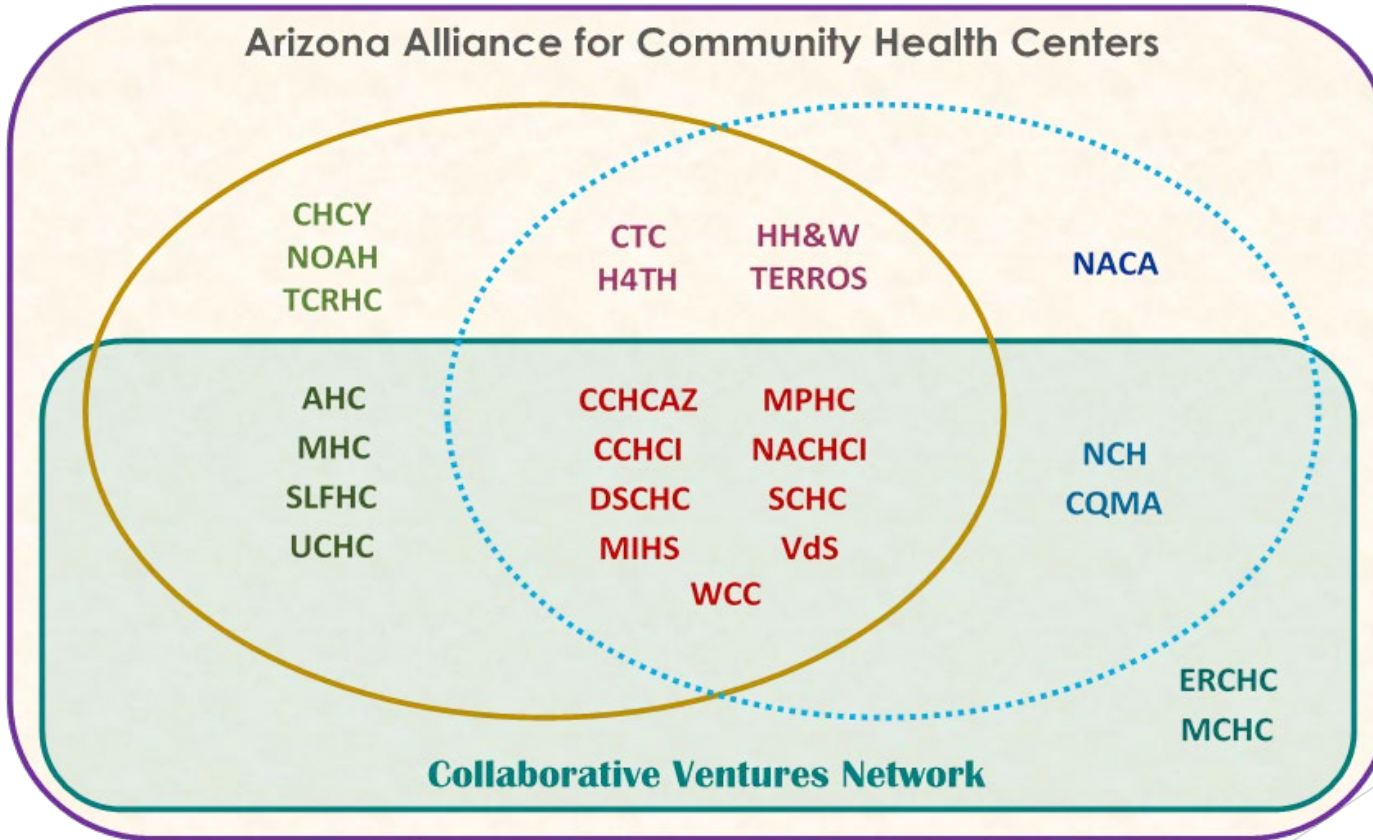


*Primary Healthcare for All*

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# Working Together to Deliver Value-Based Care



 Arizona Alliance for Community Health Centers  
 Collaborative Ventures Network

 Healthy Communities Collaborative Network (Proposed HCCN)  
 Practice Innovation Institute (Arizona-based TCPI Grantee)

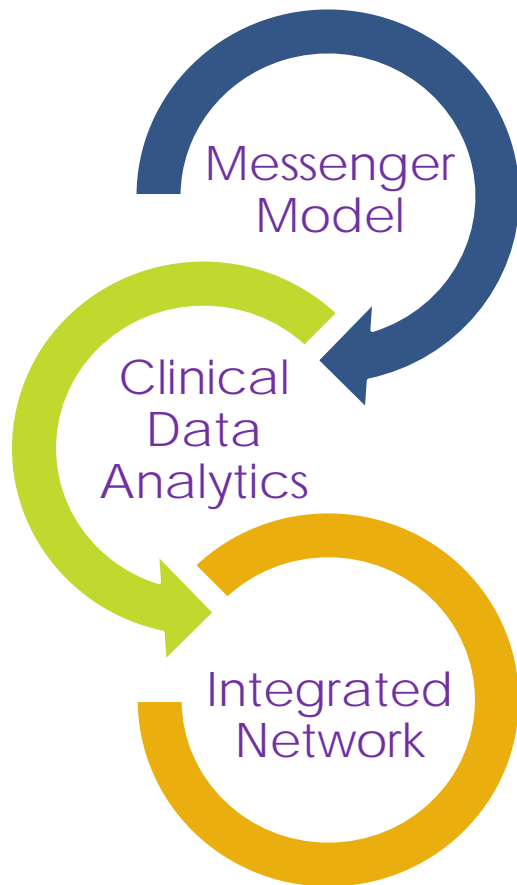
# Provider Network Goals

- ▶ Statewide community-based patient-centered primary care network
- ▶ Data-based benchmarking and decision making
- ▶ Demonstrable continuous improvement in quality of service and health outcomes
- ▶ Fiscally sustainable operations to meet continued growth in populations served
- ▶ Support and collaboration among and between essential community providers, public programs and health plans for affordable quality health care

# Strategic Roadmap For Network Development

- ▶ Review current governance, policies, procedures and operating agreements; revise for IPA development
- ▶ Develop clinical, financial and operational Member Participation Criteria for the IPA
- ▶ Implement a centralized data repository and reporting procedures and requirements
- ▶ Develop and adopt a Network Quality Improvement Plan, formalize QI processes and improve standardization
- ▶ Establish policies, procedures for benchmarking performance and future joint contracting
- ▶ Ongoing evaluation of performance expectations
- ▶ Adopt policies and procedures for distribution of earned incentives (pay-for-performance and shared savings)

# Provider Networks Evolution to Clinical Integration



- ▶ Messenger Model
  - ▶ May 2015 - 3 Contracts
- ▶ Clinical Integration
  - ▶ UDS and CHiR Data
  - ▶ AACHC Center for Health Informatics
  - ▶ Arizona HIE (AzHeC)
- ▶ Integrated Networks
  - ▶ Healthy Communities Collaborative Network
  - ▶ CIN Provider Network for Value-based Contracting
  - ▶ Arizona DSRIP Provider Network

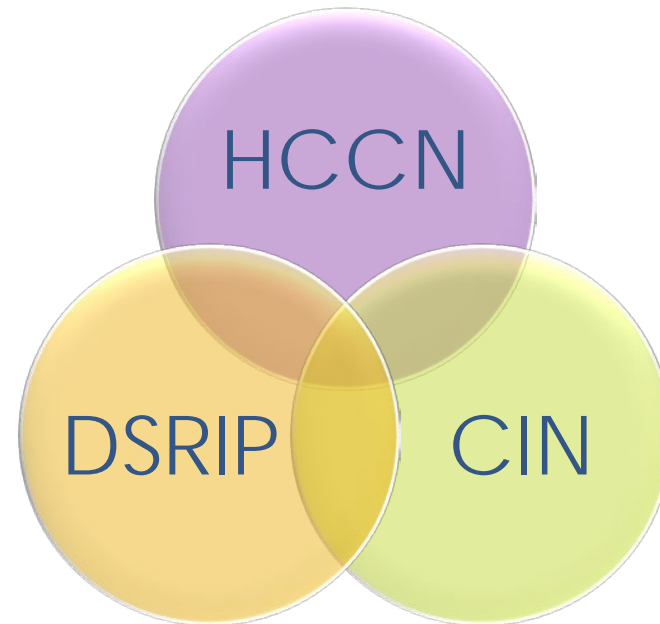
# Integrated Networks

## Laying the Groundwork

- ▶ AACHC Collaboration with AzHeC
  - ▶ Subcontract to support *Pi Institute* in recruitment and information sharing through Peer Networking Committees
  - ▶ Participation in vendor selection for AzHeC's Population Health and Analytics Tool
- ▶ Upon initiation of HCCN Grant, CVN will join The Network to support integration of clinical data
- ▶ AACHC/CVN participation in AHCCCS stakeholder meetings and response to AHCCCS RFI to support development of Arizona's DSRIP Program Strategy
- ▶ CVN recently joined the Arizona Health Collaborative, now proposing a CI Program and affiliation with Arizona Care Network

# Integrated Networks Opportunities under Development

- ▶ Healthy Communities Collaborative Network
  - ▶ 18 FQHCs; 2 Look-Alikes
- ▶ Clinically Integrated Network (CIN)
  - ▶ CVN Sponsored Network
- ▶ DSRIP Provider Network
  - ▶ Under participation agreements with Regional DSRIP Entities



# HRSA Grant Award for Health Center Controlled Network



- ▶ August 1, 2016 - July 31, 2019
- ▶ \$750,000/year approved budget
- ▶ 20 Participating Health Centers



# HCCN Grant

## Core Focus Areas

### A. Health IT Implementation & Meaningful Use

1. Increase to 100% the health centers with ONC-certified EHR adopted and implemented
2. Increase % of providers receiving incentive payments for Meaningful Use

### B. Data Quality & Reporting

1. Increase % of Health Centers that can electronically extract data for UDS
2. Increase % of Health Centers that produce health center and site-level Quality reports
3. Increase % of Health Centers that integrated data from different service types

# HCCN Grant

## Core Focus Areas (continued)

### C. Health Information Exchange (HIE) & Population Health Management

1. Increase % of Health Centers that improve care coordination through HIE
2. Increase % of Health Centers using HIE to support population health management

### D. Quality Improvement

1. Increase % of Health Centers that meet/exceed HP2020 goals for at least 5 UDS measures
2. Increase % of Health Centers that improved value, efficiency and/or effectiveness of services
3. Increase % of Health Center sites that have current PCMH recognition

# HCCN Grant Activities

- ▶ Hire HCCN-designated staff to include part-time Medical Director, Project Manager, Practice Coach, Work Plan Facilitators, and Analytics Specialist
- ▶ Collaborate to develop, facilitate and monitor each Health Center's Individualized Work Plan (IWP) focused on supporting HCCN project goals
- ▶ Lead collaborative focus groups to address "best practices" as they relate to MU, data integrity, HIE, and population health management
- ▶ Employ population health management IT to support individual and collective analysis and reporting
- ▶ Strategize, support, and track Health Center results related to clinical and operational change management

# Clinically Integrated Network Provider Participation Agreement

## Key Terms

- ▶ Non-Exclusivity and Opt-out Rights
- ▶ Health Center Confidentiality Protection
  - ▶ Individual fee schedules and payment criteria
  - ▶ Clinical data collected by health centers and/or CVN
  - ▶ Performance results of individual providers
  - ▶ Business operations, practices and procedures
- ▶ Negotiated Compensation Arrangements
  - ▶ Health Center retains responsibility for base rates, billing, and collecting service charges
  - ▶ Modified Messenger Model for minimum price terms
  - ▶ Board-approved Value-based Payment methodologies

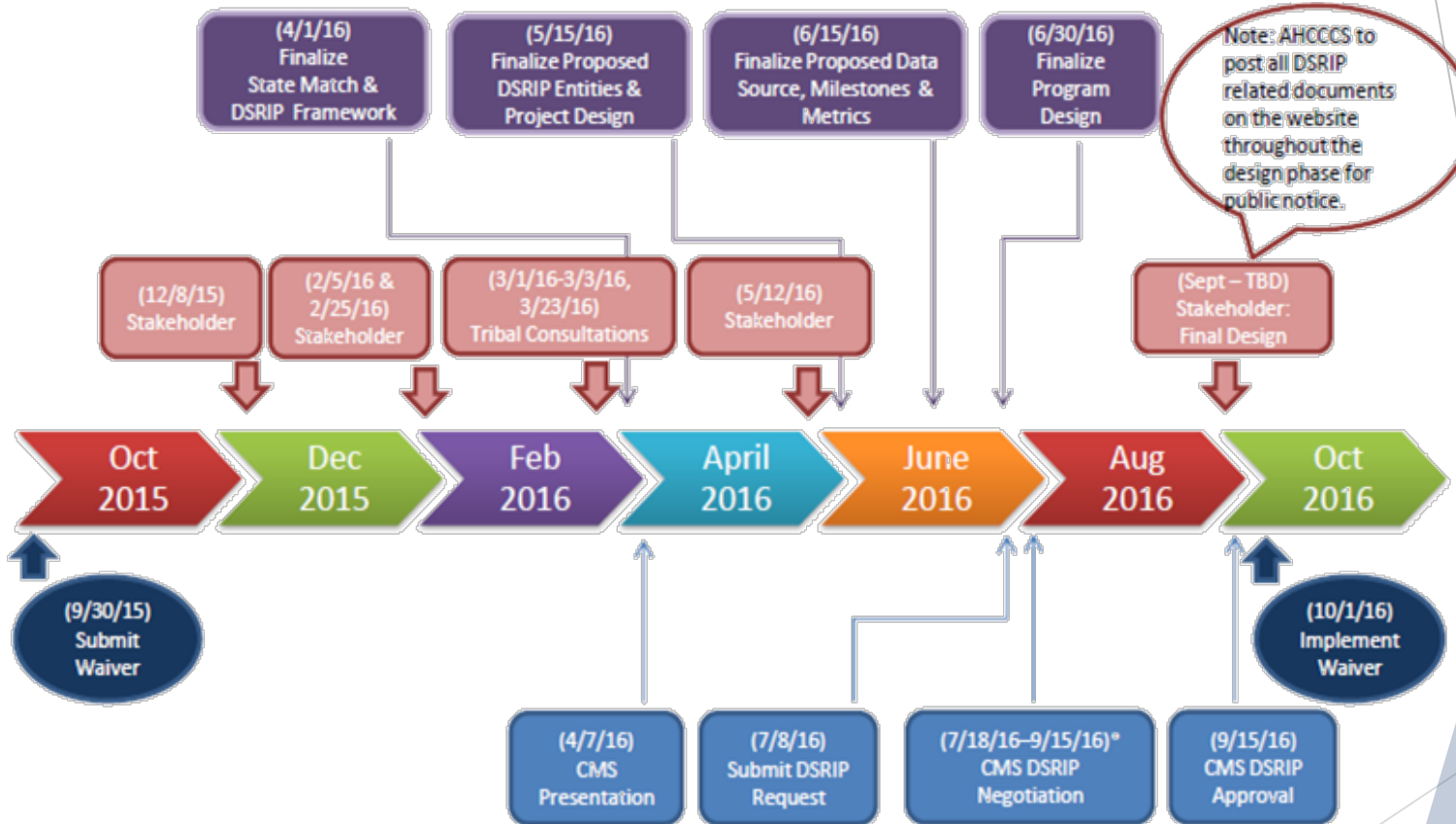
# Delivery System Reform Incentive Payment (DSRIP) Program

- ▶ Time-limited projects aimed at building relational infrastructure to improve multi-agency, multi-provider care delivery
  - ▶ Individuals transitioning from incarceration
  - ▶ Children with behavioral health needs, including with/at-risk ASD and in CWS
  - ▶ Adults with behavioral health needs
  - ▶ American Indians (adult and child) in AIHP
- ▶ At the crux of the projects is improved care coordination and care management for these vulnerable AHCCCS members

# AHCCCS Concept Paper Delivery System Transformation

- ▶ Common theme of transformation for all projects, providers and populations will be integration, coordination, and data exchange and analytics applied to care delivery
- ▶ Existing provider entities will determine how best to leverage the strengths of their systems to connect and work with other systems and the health plans to achieve core competencies
- ▶ Incentive payments will provide fiscal support for providers electing to be participating DSRIP Program providers

# DSRIP Design Timeline



\*Need to coordinate with the 1115 waiver negotiation.

Source: AHCCCS.gov (Rev. Date: 4/18/2016)

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# Integrated Networks

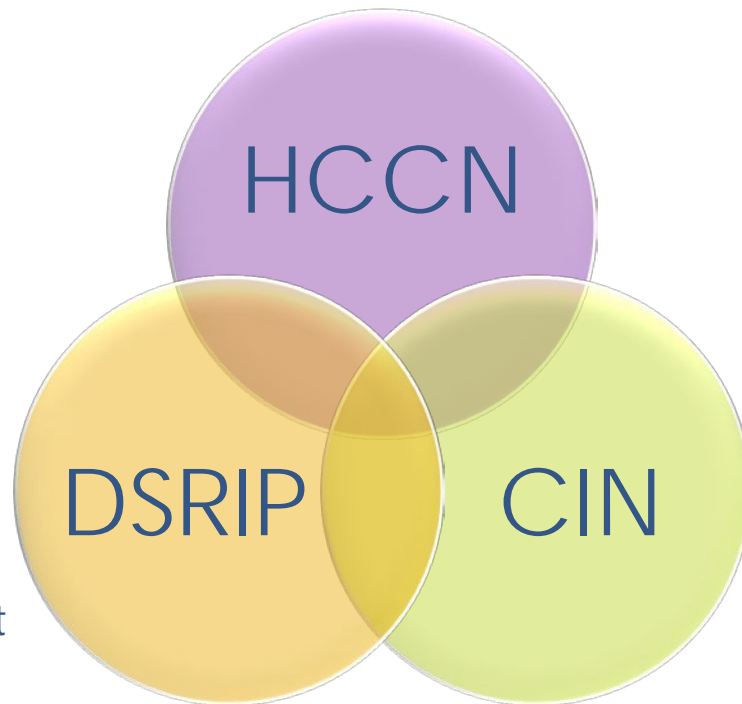
## Purpose-Driven Participation

Healthy Communities Collaborative Network

- ▶ MU, technology-enabled QI strategies and HIE

DSRIP Provider Network

- ▶ PH/BH integration
- ▶ Care management



Clinically Integrated Network (CIN)

- ▶ CVN-Sponsored Network
- ▶ Joint Contracting



# Questions?

